



# Health Services

LOS ANGELES COUNTY

Los Angeles County  
Board of Supervisors

**Hilda L. Solis**  
First District

**Mark Ridley-Thomas**  
Second District

**Sheila Kuehl**  
Third District

**Don Knabe**  
Fourth District

**Michael D. Antonovich**  
Fifth District

**Mitchell H. Katz, M.D.**  
Director

**Hal F. Yee, Jr., M.D., Ph.D.**  
Chief Medical Officer

**Christina R. Ghaly, M.D.**  
Chief Operations Officer

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Los Angeles, CA 90012

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[www.dhs.lacounty.gov](http://www.dhs.lacounty.gov)

*To ensure access to high-quality, patient-centered, cost-effective health care to Los Angeles County residents through direct services at DHS facilities and through collaboration with community and university partners.*



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April 27, 2016

TO: Supervisor Hilda L. Solis, Chair  
Supervisor Mark Ridley-Thomas  
Supervisor Sheila Kuehl  
Supervisor Don Knabe  
Supervisor Michael D. Antonovich

FROM: Mitchell H. Katz, M.D.  
Director

SUBJECT: **NOTICE OF INTENT TO ACCEPT AN ANTICIPATED GRANT AWARD AGREEMENT – KAISER FOUNDATION HOSPITALS, CALIFORNIA COMMUNITY FOUNDATION**

This is to advise the Board of the Department of Health Services' (DHS or Department) intent to exercise its delegated authority (attached), approved on July 28, 2015, to accept and execute grants and awards from federal, State, and other public and private agencies in amounts not to exceed \$500,000. Under this authority, DHS intends to accept an anticipated grant award through a Letter of Agreement from California Community Foundation OBO Kaiser Foundation Hospitals, Southern California Region (Kaiser Foundation) to DHS, in the amount of \$236,600 payable over a one-year funding period to purchase required medical equipment to perform cataract surgery services at the High Desert Regional Health Center Ambulatory Surgical Center (HDRHC ASC), utilizing existing operating rooms, recovery areas, nursing staff and anesthesia providers.

Historically, County patients from the Antelope Valley area have been referred to Olive-View Medical Center or other DHS facilities for cataract surgeries. This grant will improve access to these surgeries in the Antelope Valley area by making cataract surgery services available at the HDRHC ASC.

Kaiser Foundation provided a Letter of Agreement that includes contractual provisions that depart from standard Board approved language: 1) As a Grantee, County agrees not to use grant funding to support/influence any government legislation, and not award to another party for purposes other than stated in Section 170(c)(2)(b) of the Internal Revenue Code of 1986; 2) Kaiser Foundation reserves

Each Supervisor  
April 27, 2016  
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rights to discontinue, modify or withhold payments for non-performance or failure to comply with Agreement terms and conditions, if County loses status as a political subdivision of the State of California or any portion of funds are not used for approved purpose in the grant; 3) Kaiser Foundation is authorized to conduct audits, including on-site audit of files, records, accounts, personnel and client or other beneficiaries at any time during the term of grant and within four years after completion of the grant; 4) County shall follow Kaiser Foundation Institutional Review Board (IRB) approval processes and procedures if Kaiser Foundation determines IRB approval is necessary; 5) County shall identify Kaiser Foundation as supporting organization in all published material relating to the grant subject matter; and 6) County shall comply during the term of this Agreement with provisions of the Immigration Reform and Control Act of 1986.

County Counsel reviewed and approved the Letter of Agreement as to form.

Consistent with the delegation of authority for grant acceptance, if no objection is received from the Board within two weeks of receipt of this notice, DHS will accept and execute the Kaiser Foundation grant award through the Letter of Agreement with Kaiser Foundation.

If you have any questions or require additional information, please let me know.

MHK:jl

Attachment

c: Chief Executive Office  
County Counsel  
Executive Office, Board of Supervisors



REVISED

CYNTHIA A. HARDING, M.P.H.  
Interim Director

JEFFREY D. GUNZENHAUSER, M.D., M.P.H.  
Interim Health Officer

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BOARD OF SUPERVISORS

Hilda L. Solis  
First District  
Mark Ridley-Thomas  
Second District  
Sheila Kuehl  
Third District  
Don Knabe  
Fourth District  
Michael D. Antonovich  
Fifth District

July 28, 2015

The Honorable Board of Supervisors  
County of Los Angeles  
383 Kenneth Hahn Hall of Administration  
500 West Temple Street  
Los Angeles, CA 90012

Dear Supervisors:

**ADOPTED**

BOARD OF SUPERVISORS  
COUNTY OF LOS ANGELES

14 July 28, 2015

PATRICK OGAWA  
ACTING EXECUTIVE OFFICER

**DELEGATE AUTHORITY TO THE DEPARTMENTS OF PUBLIC HEALTH, HEALTH SERVICES, AND MENTAL HEALTH TO ACCEPT GRANTS AND AWARDS IN AMOUNTS NOT TO EXCEED \$500,000 PER BUDGET PERIOD OR ANNUAL TERM (ALL SUPERVISORIAL DISTRICTS) (3 VOTES)**

**SUBJECT**

Delegate authority to the Departments of Public Health, Health Services, and Mental Health to accept grants and awards in amounts not to exceed \$500,000 per grant award per budget period or annual term.

**IT IS RECOMMENDED THAT YOUR BOARD:**

1. Delegate authority to the Interim Director of the Department of Public Health (DPH) and the Directors of the Departments of Health Services (DHS) and Mental Health (DMH), or their designees, to accept and execute grants and awards from federal, State, and other public and private agencies in amounts not to exceed \$500,000 per grant award per budget period or annual term, that are in furtherance of the subject department's mission, subject to: provision of an Anticipated Grant Award memo to your Board a minimum of two weeks prior to notification to your Board that the grant is being accepted; review and approval as to form by County Counsel; review by Chief Executive Office (CEO) Risk Management as needed; and notification to your Board and the CEO to include significant contractual provisions required by the grantor that depart from standard Board-approved language, including insurance and indemnification, with two weeks advance Board notification in those instances where an Anticipated Grant Award memo is not feasible or the grants and awards that require matching County funds; and an annual report from the three departments to your Board, the CEO, and County Counsel of all accepted grants and awards, including the purpose and term of each and the total amount awarded.

2. Delegate authority to the Interim Director of DPH and the Directors of DHS and DMH, or their designees, to accept and execute future awards and/or amendments that are consistent with the requirements of the awards and/or grants referenced in Recommendation 1 to: 1) extend the grant term through the end of the project period; 2) reflect revisions required by the grantor or non-material and/or ministerial revisions requested by either party to the award's terms and conditions; 3) allow for the rollover of unspent funds and/or redirection of funds; 4) adjust the term of the award by six (6) months after its original termination date; and/or 5) provide an increase or decrease in funding up to 25 percent above or below each grant term's base amount, subject to review and approval as to form by County Counsel, and notification to your Board and the CEO.

#### **PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION**

Approval of Recommendation 1 will allow the Departments to accept and execute grants and awards from federal, State, and other public and private agencies in amounts not to exceed \$500,000 per grant per budget period or annual term, expeditiously allowing faster processing of administrative activities. While the Departments will continue to seek Board approval of any grant-funded contracts and/or personnel items, the recommended process improvement will streamline operations; ensure more rapid implementation of the grants and awards, and therefore greater maximization of grant revenue; and reduce the amount of time required to implement health services for the residents of Los Angeles County.

#### **DPH**

In support of DPH's mission to protect health, prevent disease, and promote health and well-being, DPH receives grants and awards to perform programmatic, operational, and administrative activities related to public health. On April 19, 2011, your Board delegated authority to the Director of DPH to accept and execute grants and awards from federal, State, and other public and private agencies in amounts not to exceed \$100,000 per term. Under this authority, DPH reported to your Board that it had accepted eight (8) grants and awards during fiscal year (FY) 2011-12, four (4) during FY 2012-13, and six (6) during FY 2013-14; and will report acceptance of ~~ten (10)~~ during FY 2014-15. This delegation allowed DPH to implement activities supported by these grants rapidly and efficiently. DPH estimates that raising the threshold from \$100,000 to \$500,000 per budget period or annual term will permit rapid processing of approximately 20 additional grants or awards administered by DPH at any given point in time. See Exhibit I for a list of recent grants or awards with budget period or annual term funding between \$100,001 and \$500,000.

#### **DHS**

DHS' mission is to ensure access to high-quality, patient-centered, cost-effective health care to Los Angeles County residents through direct services at DHS facilities and through collaboration with community and university partners. To accomplish this mission, DHS has pursued and received grant awards from a variety of public and private funding sources to develop and implement necessary programs that improve patient care, including but not limited to: 1) nurse education and training; 2) transformation of the delivery of specialty care; and 3) the Embedding Lean Initiative (process improvement) in Public Hospitals. Exhibit II provides a listing of all grants received by DHS, with a value of \$500,000 or less, approved by the Board during the period FY 2011-12 through May 15, 2015.

On June 4, 2014, the Board approved acceptance of a large grant from the UniHealth Foundation and delegated authority to the Director of DHS, or his designee, to accept future grant awards in a funding amount not to exceed \$300,000 from UniHealth Foundation. As DHS seeks to increase revenue from grants and other funding sources, the proposed delegation of authority will allow DHS to more rapidly process the grant awards and consequently put those funds into action in a timelier manner.

#### DMH

DMH accepts grants from federal, State, public and private entities in support of services that help individuals and families who are functionally disabled by severe and persistent mental health disorders. As grant funding is available, DMH collaborates between its stakeholders and community partners to develop meaningful programs to meet the mental health needs of the community. Exhibit III reflects recent grants or awards with a value of \$500,000 or less received by DMH and approved by the Board.

Approval of Recommendation 2 will allow the Departments to accept future awards and/or amendments that are consistent with the requirements of the original award to extend and/or adjust the term of the award; reflect revisions required by the grantor or non-material revisions to terms and conditions requested by either party; rollover unspent funds and/or redirect funds; and/or provide an increase or decrease in funding up to 25 percent above or below each grant term's base amount. This recommended action enables the Departments to accept awards and/or amendments that adjust the project period up to six months beyond the original term, in those instances where there has been an unanticipated extension of the term to allow additional time to complete services and utilize grant funding. This authority is being requested to enhance efforts to expeditiously maximize grant revenue, consistent with Board Policy 4.070: Full Utilization of Grant Funds.

Annually, the Departments will provide to your Board, the CEO, and County Counsel a report of all grants and awards accepted using this delegation, including the purpose and term of each and the total amount awarded in total and per grant term.

#### Implementation of Strategic Plan Goals

The recommended actions support Goal 1, Operational Effectiveness/Fiscal Sustainability, and Goal 3, Integrated Services Delivery, of the County's Strategic Plan.

#### FISCAL IMPACT/FINANCING

The recommended actions will allow the Departments to accept grant funds more expeditiously. Two weeks advance notification will be provided to your Board for grants and awards that require matching county funds. The Departments will seek separate Board approval if an Appropriation Adjustment is required.

#### FACTS AND PROVISIONS/LEGAL REQUIREMENTS

The recommended actions support the County's efforts to identify and implement process improvements that enhance the quality and efficiency of County operations, more productively allocate workload, and accelerate the process of administrative actions.


The Honorable Board of Supervisors  
July 28<sup>th</sup>, 2015  
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**IMPACT ON CURRENT SERVICES (OR PROJECTS)**

Approval of the recommended actions will allow the Departments to simplify and expedite the acceptance of grants and awards, reducing the amount of programmatic and administrative time required to implement health services for the residents of Los Angeles County.

Respectfully submitted,

  
Cynthia A. Harding, M.P.H.  
Interim Director of Public Health

  
Mitchell H. Katz, M.D.  
Director of Health Services

  
Marvin J. Southard, D.S.W.  
Director of Mental Health

CAH:MHK:MJS/jr  
#03285

Enclosures

c: Interim Chief Executive Officer  
Interim County Counsel  
Acting Executive Officer, Board of Supervisors  
Department of Mental Health  
Department of Health Services

**DEPARTMENT OF PUBLIC HEALTH**  
**GRANTS VALUED BETWEEN \$100,001 AND \$500,000**  
**FY 14/15**

No.	Grant Name	Project Period	Current Budget Period	Grant Amount for Current Budget Period	Grant Source (i.e., Federal, State, Private)	Description	Frequency of Fund Awards	Program
1	Adult Viral Hepatitis Prevention Coordinator NA1U51PS004028-2	11/01/12-10/31/17	11/01/14-10/31/15	\$108,900	Federal	Funds support an Adult Viral Hepatitis Coordinator for Los Angeles County.	Annual	Communicable Disease Control and Prevention (CDCP)
2	Keeping It Real Project #55797472	9/1/11 - 8/31/15	9/1/14 - 8/31/15	\$114,775	Federal via USC Subaward	Funds support a comprehensive, evidence-based sex education curriculum for LAUSD and CUSD.	Annual	Division of HIV and STD Programs (DHSP)
3	Influenza Incidence Surveillance Project: General Grant Agreement	7/1/14 - 6/30/15	7/1/14 - 6/30/15	\$127,000	Council of State & Territorial Epidemiologists	Funds support determination and reporting of real time weekly incidence of influenza-like illness and laboratory confirmed influenza.	Annual	CDCP - Acute Communicable Disease
4	UCLA Subaward # 1916 G QA063	5/1/12 - 3/31/15	4/1/14 - 3/31/15	\$147,892	Federal	Funds support a study to identify and develop evidence-based interventions to increase HPV vaccine uptake.	Annual	Chief of Staff - Office of Women's Health
5	Fish Project Agreement V-98998401	10/1/08-9/30/15	11/1/12-9/30/15	\$175,735	Federal	Funds support fish contamination inspection and outreach/education to targeted communities to reduce human health risks associated with eating contaminated fish along the LAC coast.	Annual	Environmental Health
6	Robert Wood Johnson Foundation #70850	6/1/13 - 11/30/14	6/1/13 - 11/30/14	\$238,000	Private	Funds support the Accreditation-Ready LA County Project.	One Time	Quality Improvement Division

**DEPARTMENT OF PUBLIC HEALTH**  
**GRANTS VALUED BETWEEN \$100,001 AND \$500,000**  
**FY 14/15**

No.	Grant Name	Project Period	Current Budget Period	Grant Amount for Current Budget Period	Grant Source (i.e., Federal, State, Private)	Description	Frequency of Fund Awards	Program
7	Sodium Reduction Initiative #1U58DP004927-02	8/30/13 - 9/29/16	9/30/14 - 9/29/15	\$240,983	Federal: CDC Division for Heart and Stroke Prevention	Funds support program to create healthier food environments by reducing sodium intake through implementation of population-based sodium reduction strategies.	Annual	Chronic Disease and Injury Prevention (CDIP)
8	Robert Wood Johnson Foundation & PEW Charitable Trust GA# 25959	4/12/13 - 4/30/16	4/12/13 - 4/30/16	\$249,764	Private	Funds enable DPH to conduct Health Impact Assessments and develop sustainable, self-supporting HIA programs in Los Angeles County.	One Time	Chief Science Officer - Health Assessment and Epidemiology
9	DOJ Bureau of Justice Assistance # 2011-DC-BX-0129	10/1/11 - 9/30/14	10/1/11 - 9/30/14	\$300,000	Federal	Funds support enhancement of drug court treatment services for the CDCt criminal justice population.	One Time	Substance Abuse Prevention and Control (SAPC)
10	SAMHSA # 5H79T1023865-03	9/30/11 - 3/31/15	9/30/13 - 3/31/15	\$325,000	Federal	Funds support enhancement of drug court treatment services for the CDCt criminal justice population.	Annual	SAPC
11	Robert Wood Johnson Foundation Grant ID # 70503	12/15/12 - 12/31/15	12/15/12 - 12/31/15	\$350,000	Private	Funds support the evaluation of the LAC Community Disaster Resilience Project.	One Time	Emergency Preparedness and Response Program
12	CA Dept of Hlth Care Svcs - CMS LOA	10/1/11 - 6/30/15	7/1/14 - 6/30/15	\$360,000	State/Federal	Funds support the Pediatric Palliative Care Case Management Project.	Annual	Children's Medical Services

**DEPARTMENT OF PUBLIC HEALTH**  
**GRANTS VALUED BETWEEN \$100,001 AND \$500,000**  
**FY 14/15**

No.	Grant Name	Project Period	Current Budget Period	Grant Amount for Current Budget Period	Grant Source (i.e., Federal, State, Private)	Description	Frequency of Fund Awards	Program
13	The California Endowment GA #20122760	6/1/13 - 5/31/15	6/1/13 - 5/31/15	\$376,394	Private	Funds support the Health Impact Evaluation Center to expand its capacity to conduct HIAs.	One Time	Chief Science Officer Health Assessment and Epidemiology
14	My Life My Style 1U01PS001573-05	5/1/2010 - 4/30/15	5/1/14 - 4/30/15	\$400,000	Federal	Funds support evaluation of home-grown HIV prevention interventions for efficacy in reducing HIV transmission among MSM of color.	Annual	DHSP
15	National HIV Behavioral Surveillance 1U1BPS003256-05	1/1/11 - 12/31/15	1/1/15 - 12/31/15	\$418,817	Federal	Funds support monitoring of the prevalence of HIV risk behaviors and the exposure to and use of HIV prevention programs among populations at increased risk of acquiring HIV infection.	Annual	DHSP
16	Small Public Water Systems Grant Funding Agreement	7/1/14 - 6/30/15	7/1/14 - 6/30/15	\$470,000	State	Funds support the operation of the Small Public Water Systems regulatory program.	Annual	Environmental Health
17	Community Health Councils, Inc.	5/1/13 - 9/29/15	5/1/13 - 9/29/15	\$491,000	Private	Funds support the Racial and Ethnic Approaches to Community Health Obesity and Hypertension Demonstration Project.	One Time	CDIP

# DEPARTMENT OF HEALTH SERVICES

## EXHIBIT II

### GRANTS VALUED AT OR LESS THAN \$500,000 ACCEPTED DURING THE PERIOD FISCAL YEAR 2011-12 THROUGH MAY 15, 2015

No.	Grant Name	Project Period	Budget Period(s)	Grant Amount for Budget Period	Grant Source (i.e., Federal, State, Private)	Description	Frequency of Fund Awards	Program/Facility
1	L.A. Care Health Plan	*May 1, 2011 - November 1, 2012	FY 2010-11 thru 2012-13	\$426,000	Private	Funds support Meliman Manikins Nursing Education and Training; Retinal Telemedicine; Pediatric Clinic Expansion	One Time	Office of Nursing Affairs; ValleyCare Network; High Desert Regional Health Center
2	Blue Shield of California Foundation	January 1, 2012 - December 31, 2012	FY 2011-12 thru 2012-13	\$500,000	Private	Funds support the eConsult Specialty Guideline Development	One Time	DHS Enterprise-wide
3	Blue Shield of California Foundation	January 1, 2012 - December 31, 2012	FY 2011-12 thru 2012-13	\$150,000	Private	Funds support the Low Income Health Program Implementation and Enrollment	One Time	Ambulatory Care
4	California Healthcare Foundation	June 4, 2013 - June 3, 2014	FY 2012-13 thru 2013-14	\$100,000	Private	Funds support Embedding Lean in Public Hospitals	One Time	Harbor/UCLA Medical Center
5	Blue Shield of California Foundation	01/20/15-01/16	01/20/15-01/16	\$240,000	Private	Funds support the Transformation of the delivery of specialty care across DHS	One Time	DHS Enterprise-wide
6	Center for Care Innovation	5/5/2015-05/05/16	5/5/2015-05/05/15	\$30,000	Private	Funds support Creating Seamless Communication between Primary Care and Sub Specialty Behavioral/Mental Health for Collaborative Substance Abuse Care	One Time	LAC+USC Medical Center & Olive View Medical Center

\* Approved for acceptance by the Board of Supervisors in FY 2011-12 (August 2, 2011)

**DEPARTMENT OF MENTAL HEALTH**  
**GRANTS VALUED AT OR LESS THAN \$500,000**  
**FY 2014-15**

No.	Grant Name	Project Period	Current Budget Period	Grant Amount for Current Budget Period	Grant Source (i.e., Federal, State, Private)	Description	Frequency of Fund Awards	Program
1	Tenant-Based Rental Assistance (TBRA)	FY 2013-14 through FY 2017-18	FY 2014-15	\$165,773	Federal	Funds support the agreement with the Housing Authority of the County of Los Angeles (HACoLA). DMH enters into Agreement with HACoLA for maximum of five years at \$165,773 per year as Total Compensation Amount.	Annual	Housing
2	American Psychological Association (APA) Board of Educational Affairs (BEA) Grant	FY 2014-15 through FY 2015-16	FY 2014-15	\$20,000	Private	Funds support Grant award from the APA BEA to pursue accreditation of the Department of Mental Health (DMH) Correctional and Community Mental Health Psychology Internship Program.	One Time	DMH Correctional and Community Mental Health Psychology Internship Program